

Executive Programme on Negotiation and Deal Making



Programme Code: W111018 CEF Course Code: 21C06861-6

Whether you are pitching a new investment program to the CEO, bargaining with a vendor, or designing a new accounting system for the HR department, accounting and finance professionals constantly engage in negotiations that can improve – or hinder – their organizations' strategic performance. The purpose of this action based management development program is to enhance the competency of accountants, auditors, finance managers and other finance and accounting professionals in negotiation. As a result, they can become more effective and influential negotiators in their firms as they learn to:

- master preparation techniques
- match the right negotiation tactic to the right situation
- handle tough and difficult negotiations internally & externally
- effectively influence their seniors and subordinates
- forge advantageous agreements with vendors & customers
- protect the organization from unnecessary wastage
- overcome barriers and deadlocks during negotiations
- use negotiation as a business tool

"provides me with useful insights into techniques and approaches to negotiation, especially how to overcome barriers"

"those negotiation skills I believe will help me as a CPA as well as a strategic manager in my future career"

past participants

Facilitator Dr. Philip Lok, B Sc, MBA, Ph.D. CMA

Language Cantonese

Admission Requirement HKICPA members or other accountants with negotiating experience

Venue Hong Kong Institute of CPAs Training Centre,

27/F., Wu Chung House, 213 Queen's Road East, Wanchai, Hong Kong.

CPD hours 30 hours Fee HK\$5,800

Class Size 20

Enrolment Deadline 4 October 2011 (extended to 11 October 2011)

Date	Time
1) 18 Oct 2011 (Tue)	9:00 a.m. – 5:00 p.m
2) 25 Oct 2011 (Tue)	9:00 a.m. – 6:00 p.m.
3) 31 Oct 2011 (Mon)	9:00 a.m. – 5:30 p.m.
4) 2 Nov 2011 (Wed)	9:00 a.m. – 5:30 p.m.

The entire programme, which is 100% interactive, covers the following topics:

- 1. Types of Negotiation
 - a. What is negotiation?
 - b. Characteristics of different types of negotiations
- 2. Barriers to Negotiation
 - a. Difficulties of successful deals
 - b. Steps to overcome barriers
- 3. Table Tactics and Skills
 - a. Objectives of across-the-table negotiation
 - b. Manipulation behaviours and avoidance
 - c. Negotiation tactics and handling techniques
 - d. Planning of across-the-table and away-from-table negotiation
 - e. Case study and individual exercise
- 4. Fundamental Principles of Negotiation
 - a. Fundamental principles of negotiation
 - b. Role play on pricing negotiation
 - c. Behaviours of skilful negotiators
 - d. Behaviours of win-win negotiators
 - e. Emotional influence on negotiation
- 5. Habits of Effective Negotiators
 - a. Six mistakes of negotiators
 - b. Six habits of effective negotiators
 - c. Role play and individual exercise

- 6. Complex Negotiation Strategies
 - a. Characteristics of complex negotiation
 - b. Value creation in negotiation
 - c. Shaping the negotiation game
 - d. Case study
- 7. Psychology & Emotion in Negotiation
 - a. Concession strategies
 - b. Negotiator style
 - c. Negotiator emotion
- 3. International Negotiation
 - a. Characteristics of Chinese negotiators
 - b. Characteristics of Western negotiators
 - c. Negotiator styles of other nations
- 9. Difficult Negotiations
 - a. Negotiating for intangibles
 - b. Negotiating with a powerful opponent
 - c. Use of a contingency contract
- 10. The Art of Business Negotiation
 - a. Choosing a negotiation strategy
 - b. Executing a competitive/collaborative negotiation
 - c. Executing a compromise negotiation
 - d. Master the framing process
 - e. Master the power play

Students are required to submit a final project of 2,000 words on their day-to-day negotiation experience. The project has to reach satisfactory standard for CEF reimbursement purposes. A certificate will be awarded for successful completion of the executive programme.



Executive Programme on Negotiation and Deal Making (W111018)

Finance & Operations Department Hong Kong Institute of CPAs 37th Floor, Wu Chung House 213 Queen's Road East, Hong Kong

Fax no.: 2893 9853

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Are you a member of HKICPA? □Yes (Membership No.:) □No										<u> </u>	
If you are not a member of HKICPA, are you an accedered yes ☐No HKICPA members can confirm their CPD booking by					<u>k</u>						
Personal information											
Name: (Mr./Mrs./Ms.) Position held:											
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Participation fee: HK\$5,800											
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For payment by credit card, please fill in the following:	Card no.:										
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Cheque should be made payable to "Hong Kong	FOR OFFICE USE										
Institute of Certified Public Accountants"	Auth.		Handled by				Date				
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Notes: 1. All applications are on a first-come-first-served basis 2. Application by fax will ONLY be accepted when pay completed, otherwise the application cannot be pro Institute. 3. Cheque(s) should be made payable to "Hong Kong 4. Successful applicants will receive confirmation lette same time. If you have not heard from the Institute programme, please make enquiry at 2287 7386 or 2 5. NO REFUND/CANCELLATION will be entertained nominate a substitute to take your place, provided the 6. All scheduled events will be cancelled and postpon warning is hoisted. For details of bad weather arrang 7. The Institute reserves the right to change the venue 8. All personal data collected from the enrolment proce of the course on which members are enrolled.	yment is made by Vocessed. There is Nocessed. The institute is not the Institute is not ed to a date to be a gement for CPD proport, date or speaker of	O need to send in Public Accountant days before the elistration 3 days before in is processed. If the processed in the elistration in the elistrat	n the enrolme is". Please is: event. Unsucce fore the event you are una least two wor event of typhorefer to the In inforeseen cir	ent form again sue SEPARA' cessful applicent and if you able to attend king days pricon oon signal no istitute's home roumstances.	TE CHEC ants will have oth the enror to the e 8 or abor epage.	QUE for also be ner end blled prevent de ove or i	r each eve e notified a quiries rela rogramme, ate. if a Black	ent. around tated to to , you m	the the the nay		
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Payment & Enrolment Status Enquiry: 2287 7381 Email: finance@hkicpa.org.hk

Event Information Enquiry: 2287 7386

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